



Oct 21, 2025

Categories:

[Tariffs & Economic
Impacts](#)
[Webinar/Video](#)

Authors:

[Mary London Fuller](#)
[Eric A. Baker](#)
[Patricia Kirkwood
Burgess](#)
[Jan de Beer](#)

Table of Experts: Manufacturing in the Age of Uncertainty

FBT, in partnership with the Houston Business Journal, presented a panel discussion on the current state of manufacturing against the backdrop of escalating trade tensions and high tariff rates as manufacturers look to diversify production beyond China and tap into nearshoring opportunities with even greater urgency.

Despite these headwinds, panelists expressed optimism about manufacturers' ability to adapt to this new reality through legal foresight, supplier diversification, and other [tariff-mitigation strategies](#). The prevailing consensus was that U.S. manufacturing will prove resilient and emerge even stronger as a result.

Read key takeaways from our "[Manufacturing in the Age of Uncertainty](#)" panel on the [Houston Business Journal website](#) or watch it in full below.

FBT Houston Partner [Mary London Fuller](#) moderated the "Manufacturing in the Age of Uncertainty" panel, which featured the following attorneys from our manufacturing industry team: [Eric Baker](#), [Patricia Burgess](#), and [Jan de Beer](#).

Manufacturing Industry Team

With experience in every necessary area—labor and employment, litigation, supply chain, environmental, government relations and more—Frost Brown Todd’s manufacturing industry team works with consumable goods companies, OEMs, and suppliers to develop an integrated, strategic approach to legal services. Our aim at every step is to help manufacturers minimize risk and build enduring value in changing environments.

[Learn More](#)

© 2026 FBT Gibbons LLP. May be considered attorney advertising in some jurisdictions.